

HEY,

Olá,

LEAD DESIGNER

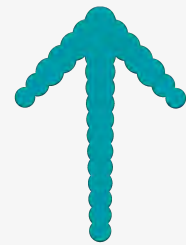
Apparicio Junior

Design leader actively building, managing and evolving design teams to deliver scalable products. Collaborating with data, engineers and stakeholders to improve people's experiences. Worked with some of the world's biggest brands, such as Rolls-Royce, Harvey Nichols, Cazoo and British Petroleum.

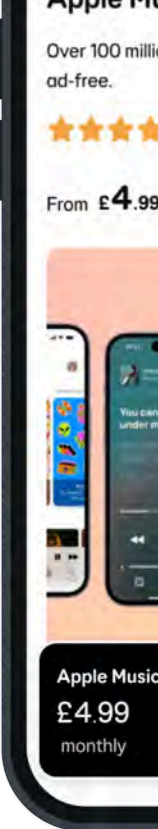
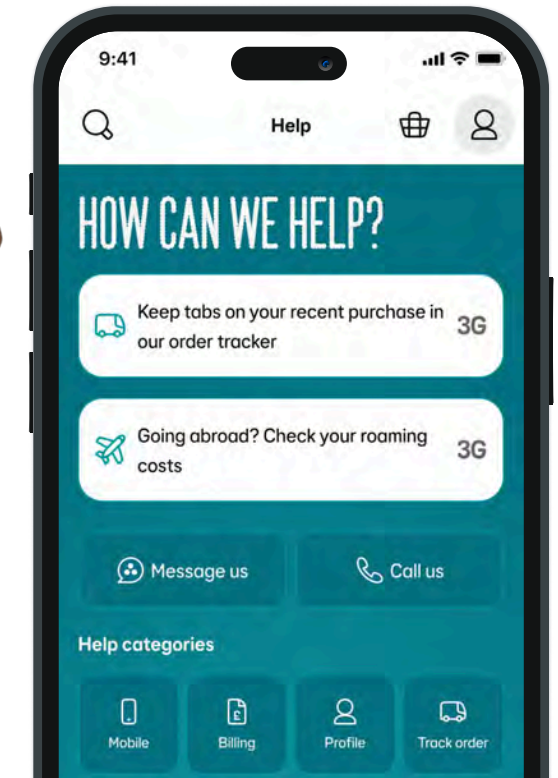
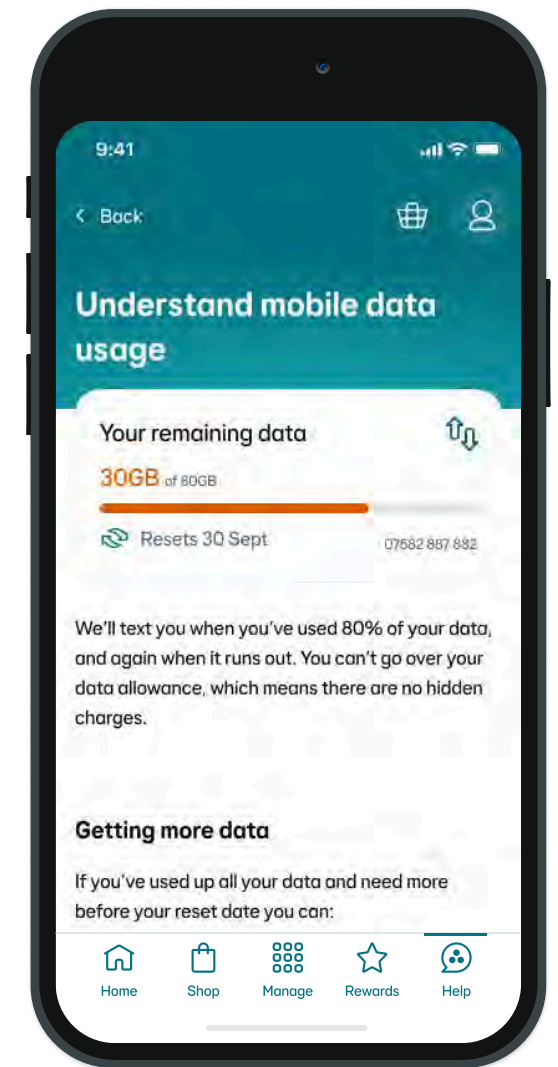
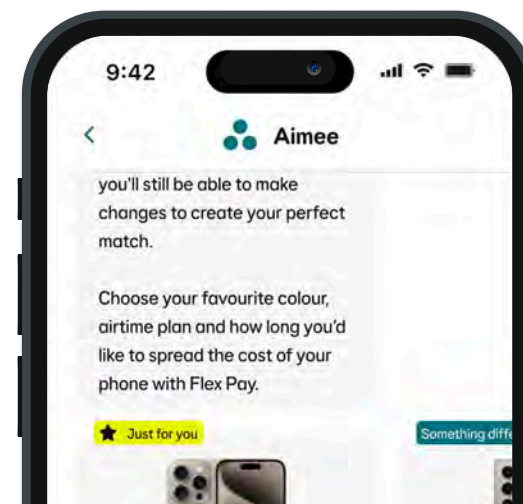
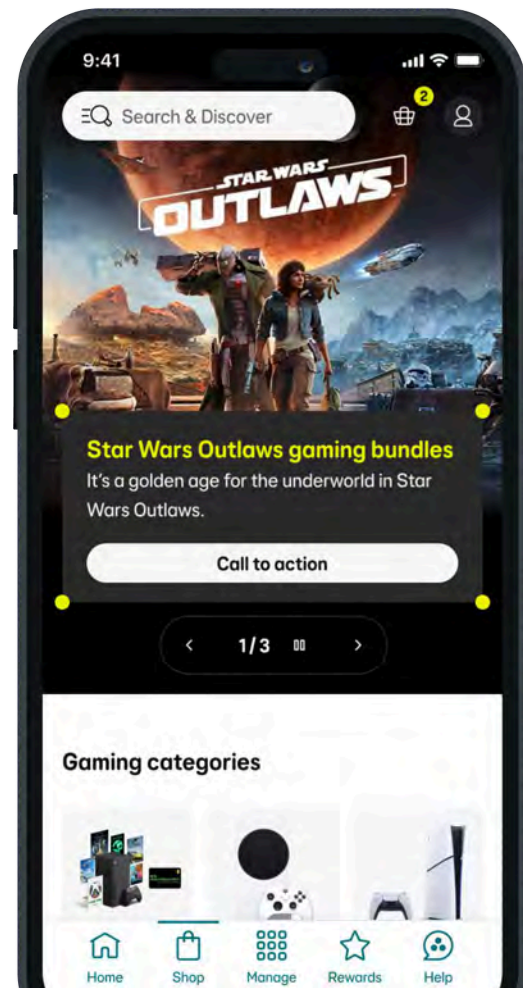
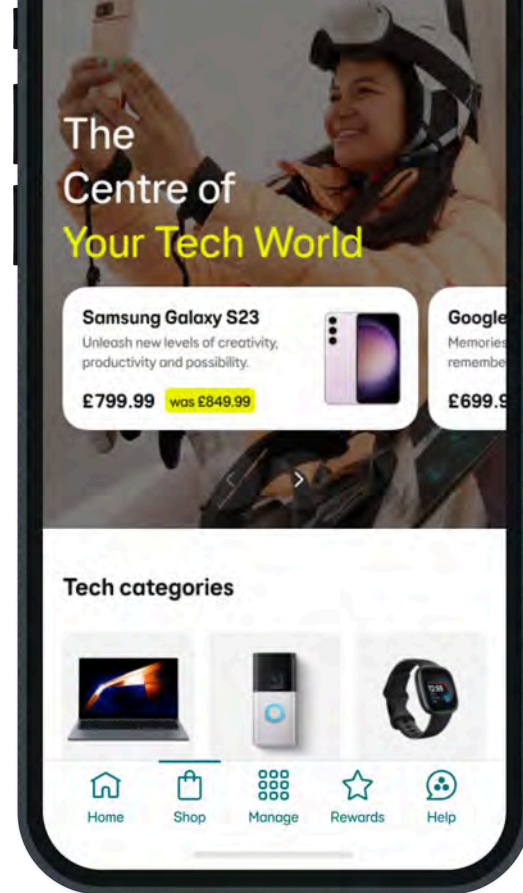
Currently @ BT Group



LATEST WORK
WITH BT GROUP
NDA ON A FEW
PROJECTS, I CAN
SHARE IN A CALL



INCREASE
IN EMPLOYEE METRICS
NPS, engagement, inclusivity
and leadership scores.





WHAT DO YOU GET WORKING WITH ME

I had the privilege of working with AJ and I can confidently say he is one of the most exceptional design leaders I've ever encountered. His ability to blend visionary leadership with an unparalleled level of craft and product design expertise truly sets him apart.

Not only did AJ inspire the team to create world-class digital products and experiences, but he also literally showed us the way—leading by example with his meticulous attention to detail and world class ideas. AJ is more than just a skilled practitioner; he is a catalyst for innovation and excellence.



Conor Ward
DESIGN DIRECTOR

AJ has a remarkable ability to tackle challenges head-on while bringing others along for the journey. Whether it was walking me through tough design problems, reviewing files with meticulous care, or preparing me for interviews, AJ's mentorship was transformative. He didn't just guide me; he invested in my growth, sharing his knowledge and empowering me to take on challenges with confidence.

Beyond his craftsmanship, AJ also has a sharp business acumen that propelled him to Head of Design, a role where he seamlessly bridges the gap between design and strategy. Watching AJ operate on both a tactical and strategic level has been nothing short of inspiring. He leads with empathy, clarity, and a vision that brings out the best in his team.



Suraj Soren
LEAD PRODUCT DESIGNER

He is one of the most inspirational people I've worked with. There's really good design, which is not an easy find to start with, and there's AJ level of great design. The level of detail, thought and creativity AJ possesses is outstanding. But it doesn't stop there! He is honest, direct and very driven. He cares a lot about what he does and voices his experienced opinions to ensure the highest standards of delivering the right thing. Last but not least, he is very knowledgeable in organisational leadership, strategic thinking and product delivery. I always get tips from him for both my personal and professional growth. I hope we continue working together my friend. Please never change your core values.



Sam Awad
PRINCIPAL PRODUCT DESIGNER

CAZOO

The new way to buy used cars

CAZOO

[Search Cars](#)[Why Cazoo](#)[Finance](#)[Support](#)

150+ point inspection


Every car expertly checked inside and out

Free 90-day warranty

We'll also include RAC roadside assistance

7-Day Money Back Guarantee

Don't love it? We'll collect it for free



1 / 30

Gallery (30)

View 360°

Imperfections

Mini Hatch
1.5L Cooper

£9,000 £172/month PCP

- Buy or finance entirely online
- Part-exchange your car
- Free delivery to your door
- No hidden or extra admin fees

Get started

Representative example: Borrowing £13,100 with a £1,000 deposit at a representative APR of 8.9%, annual interest rate (fixed) 3.9%, 36 monthly payments of £211.42 followed by 1 optional payment of £6,415.20, total cost of credit is £3,463.36, total amount payable is £17,563.36, annual mileage limit of 10,000 miles and an excess mileage charge of 6p/mile. [Find out more.](#)

Reg year

2016

Mileage

40,815 miles

Fuel type

Petrol

Transmission

Manual

Seats

4

Engine

1.5L

Car summary

The MINI Cooper hatchback is a popular, compact car with a unique standout design. Its great to drive with excellent steering and superb handling and the low driving position gives it a fun sporty feel.

| | | | |
|-----------------|-------------------|-------------------------------|------------------|
| Body type | 3 door Hatchback | Registration number | DL65 LZK |
| Exterior colour | Pepper White | Previous owners | 1 |
| Gearbox | Manual, 6 speed | Emissions | 105g/km (band B) |
| Drive type | Front wheel drive | ULEZ compliant ? | Yes |

This car has been thoroughly inspected, reconditioned and valeted by us. As it's a used car, you should expect some normal wear and tear relative to its age and mileage. Any imperfections will be highlighted on the car's photos.

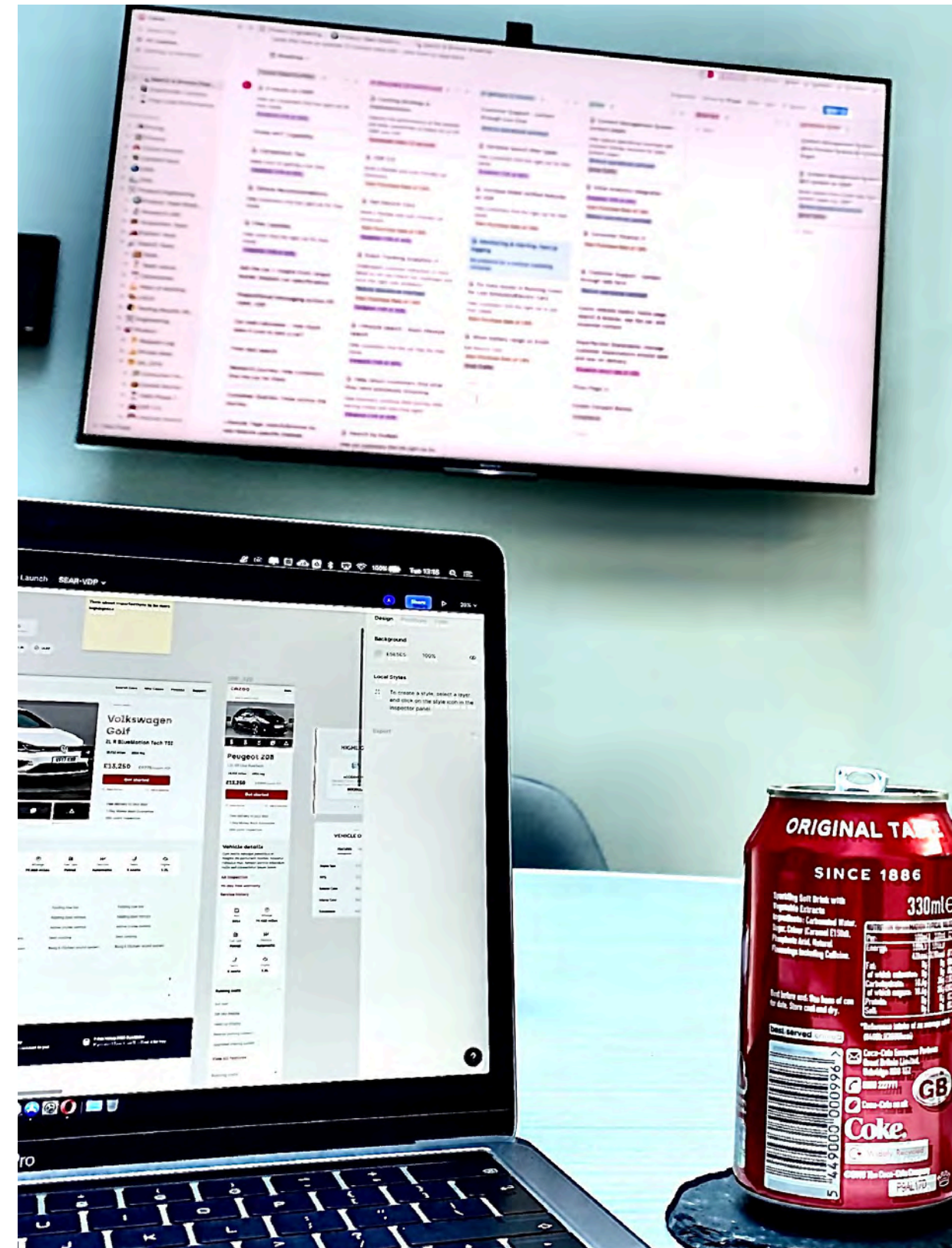
MY ROLE

Design Team Lead for 5 teams, working in a squad team including PM, UX Researcher, Content Strategist and Engineers.

TIMELINE

5 months vehicle details page

3 months finance calculator



GOALS

Improve the vehicle details page

The main journey of a user buying a used car is finding the right car. The objective of the project is to help customers to search and browse cars.

- improve the 360° gallery experience
- content discoverability
- get started click rate



Reg year
2016



View 360°



Open doors



Interior



Photos



Fuel type
Petrol



Mileage
15,912 miles



Seats
5



Insurance
Group 37



Gearbox
Automatic



Engine
2.0L

WHY IT WAS A PROBLEM

Bounce rate, visual confusion

Data has shown that users were viewing details page but not proceeding to checkout, and when they proceeded, it was to calculate their monthly payments.

- gallery loading time 15s
- bad content hierarchy about the car
- not helping users to calculate their payment
- confusing icons and UI patterns
- large number of customer service calls

Which one is the
360° gallery?



CAZOO BETA

Search cars Why Cazoo Support

Volvo V40

2L R-Design T2

14,962 miles 2014 reg

£11,850

[Start purchase](#)

- Free delivery to your door
- 7-Day Money Back Guarantee
- 150+ point inspection

Vehicle summary

| | |
|-----------------|------------------|
| Engine | 2L Petrol |
| Gearbox | Manual, 6 speed |
| Exterior colour | Grey |
| Body type | 5 door Hatchback |
| Seats | 5 seats |
| Emissions | 127g/km (band D) |
| Previous owners | 1 |

This car has been fully inspected, thoroughly reconditioned and valeted. There might be some normal wear and tear which is expected with any used car of this age.

Top features

| | |
|---------------|----------------|
| Aircon | Alloys |
| Bluetooth | Cruise control |
| DAB | Keyless entry |
| Leather seats | Metallic paint |
| Start/stop | |

[View all features](#)

Running costs

| | |
|------------------|--------------------------------|
| Vehicle tax | £126 / year |
| Insurance | Group 19 (approx. £329 / year) |
| Fuel consumption | 51.4mpg (approx. £22 / week) |

Not all running costs are shown above. The running costs shown here are estimated based on average fuel price and mileage for this car. Insurance cost estimates are based on qualified drivers with a clean record (no accidents, violations or points).

Cazoo Quality Assurance

Every Cazoo car is thoroughly inspected and reconditioned to meet our highest standards, whether it was a privately owned car or bought from a business.

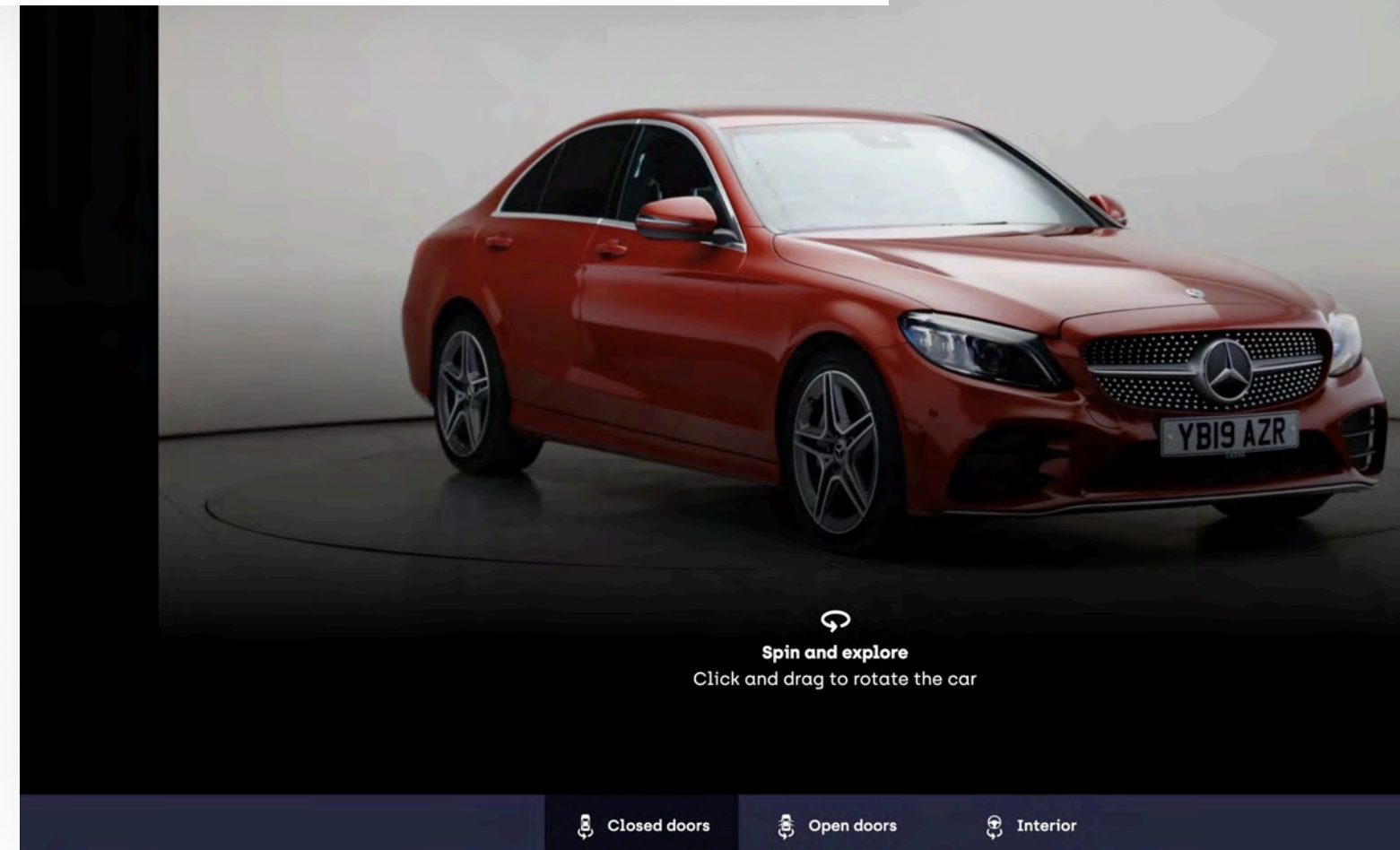
So you can enjoy total peace of mind, all our cars have:

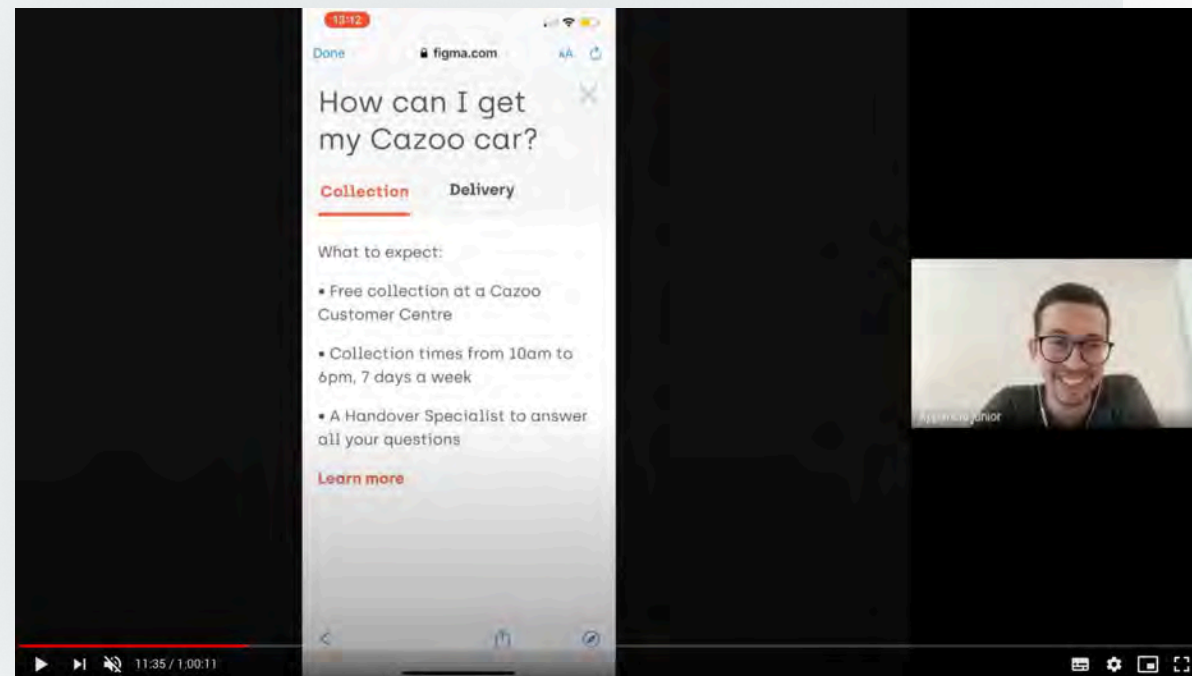
CONSTRAINTS

Technical feasibility

- speed index lower than 4s
- using a third-party image sourcing
- finance calculation APIs

| | |
|--------------------------|-------|
| ● First Contentful Paint | 1.6 s |
| ● Speed Index | 3.2 s |



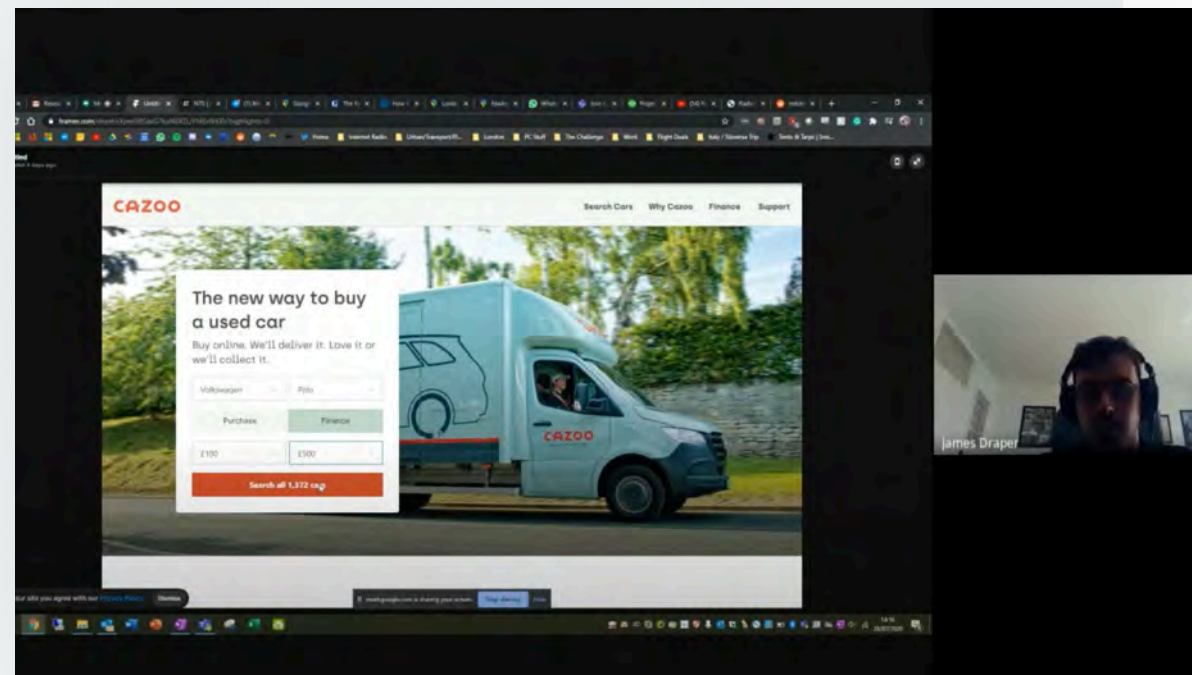


THE PROCESS

Concept & Testing

Decided to test the live website on the first round to pin point what problems the page had, also tested 3 new designs to understand which of them actually solved the problem.

From the beginning to end we had a cross-functional refinements to improve faster.



SOLUTION

UI + IA + Content

Using simpler patterns and accessible iconography with labels, adding a finance calculator in each details page, also highlighting important facts about the car.

CAZOO

[Search Cars](#)[Why Cazoo](#)[Finance](#)[Support](#)

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Every car expertly checked inside and out

Free 90-day warranty

We'll also include RAC roadside assistance

7-Day Money Back Guarantee

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1 / 30 ← →

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Mini Hatch

1.5L Cooper

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RESULTS

+54%

get started clicks

+35%

360° gallery

+63%

imperfections gallery

+45%

page view rate

+73%

completed orders

97%

customer satisfaction score

LEARNINGS

Usability + Delight

- users engage more with the gallery
- page is consistent visually
- easier to read on F pattern
- brand trust increased with imperfections gallery

Flexible finance options

Financing your Cazoo car purchase is easy with our fully online process. Estimate your payments for both Hire Purchase (HP) and Personal Contract Purchase (PCP) so you can choose what's right for you.

HP or PCP - which one is right for me?

Enter your deposit

£1000

Must be between £100 to £52,425

Choose length of contract

24 months 36 months **48 months** 60 months

Choose annual mileage*

10,000 miles

*Required for relevant PCP estimate

Estimate payments

We work with Black Horse who are a lender and Evolution Funding who are a broker to find you competitive finance all online.

Estimated payments

These estimates are subject to credit checks and may change when you apply for finance.

Hire Purchase (HP) APR 8.9%

48 monthly payments of **£1,318.26**

Total charge of credit: £9,841.48
Total amount payable: £64,286.48

Personal Contract Purchase (PCP) APR 8.9%

48 monthly payments of **£1,013.37**

Optional final payment: £17,495.00
Total charge of credit: £12,713.76
Total amount payable: £67,116.76
Excess mileage fee: 12p/mile

Delivery charges and optional extras are not included in your finance agreement and must be paid separately at the time of purchase.

Email my estimates

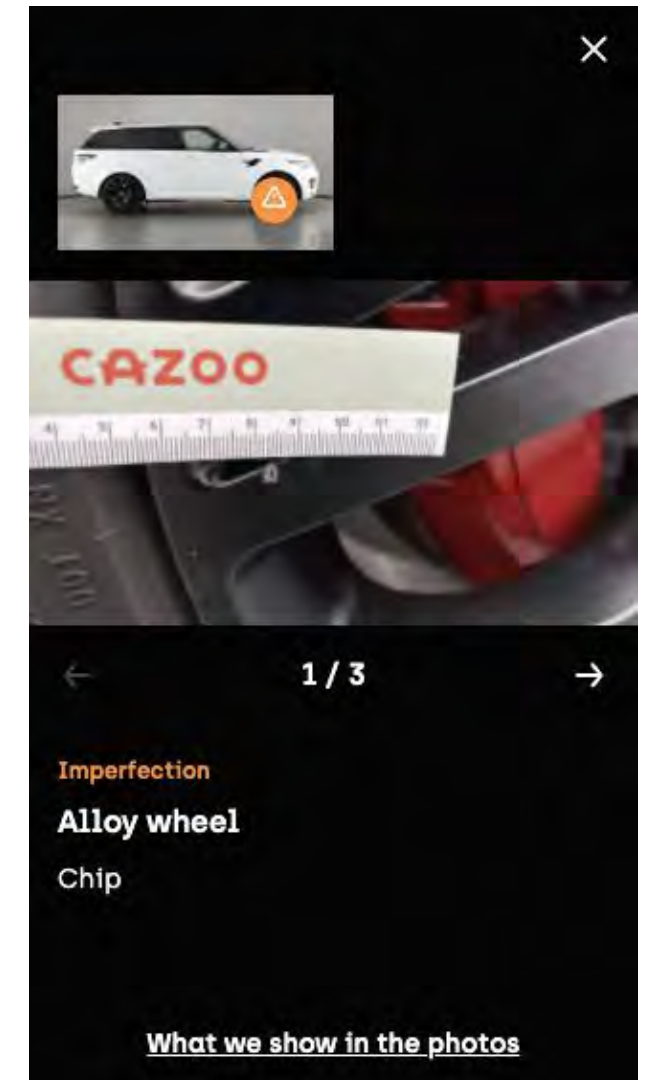
Fiat 500X
1.4L Pop Star MultiAir
2018 reg

ML16 KUK

Car price **£9,000**

Part exchange **-£1,500**

Total payable today **£7,500**



Car summary

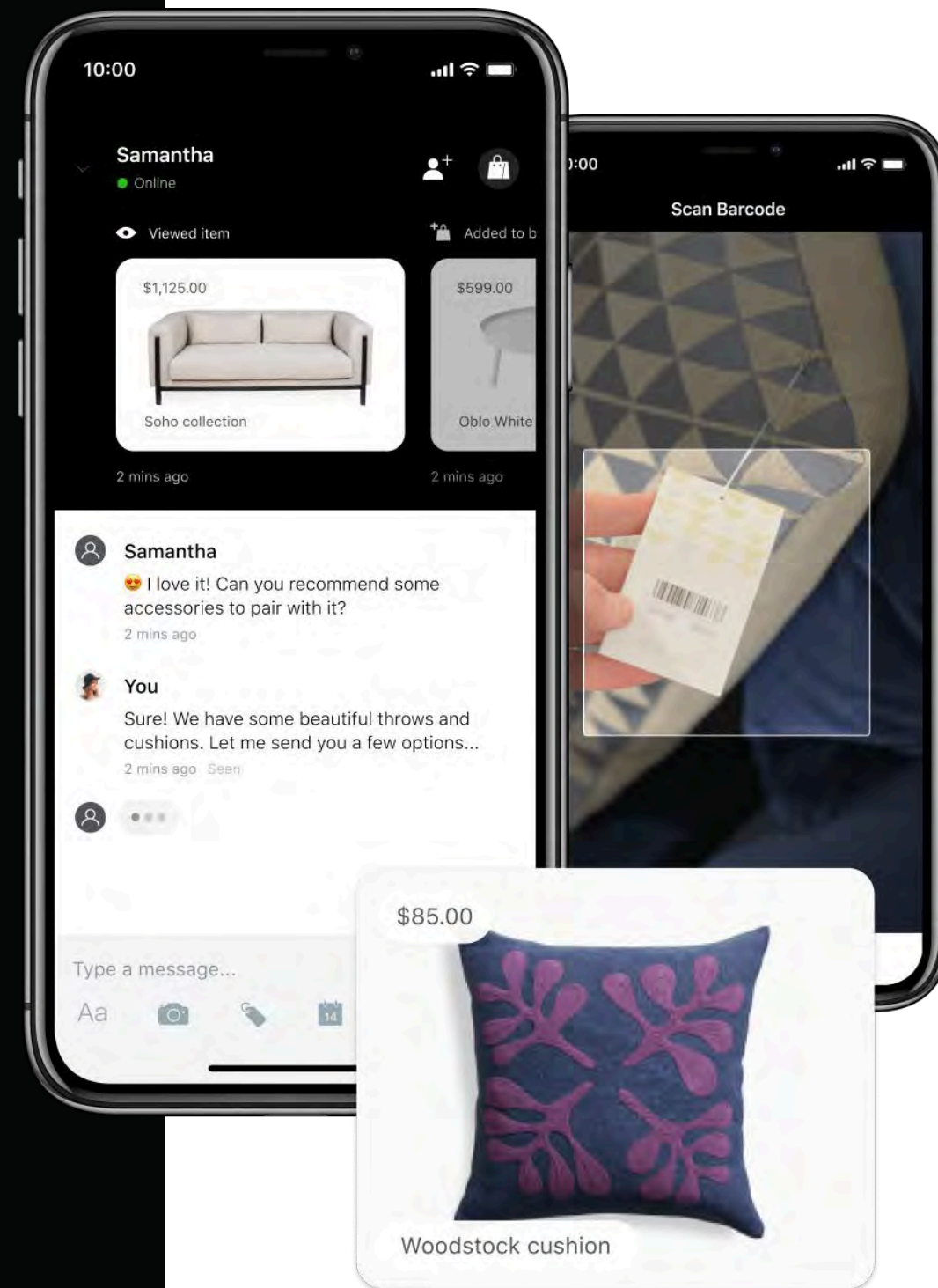
Last service
10 August 2021
40,190 miles

| | |
|---------------------|--------------------|
| Body type | 5 door SUV |
| Exterior colour | White |
| Gearbox | Automatic, 8 speed |
| Drive type | Four wheel drive |
| Registration number | DX68 WKC |

| | |
|-----------------|--------------|
| Previous owners | |
| Number of keys | |
| Emissions | 209g/km (ban |
| ULEZ compliant | ? |

HERO[®]

Connect online shoppers
with associates in-store



MY ROLE

Lead Product Designer in collaboration with:
Scrum Master, Data Scientist, Customer Service
and iOS/Android Developers.

TIMELINE

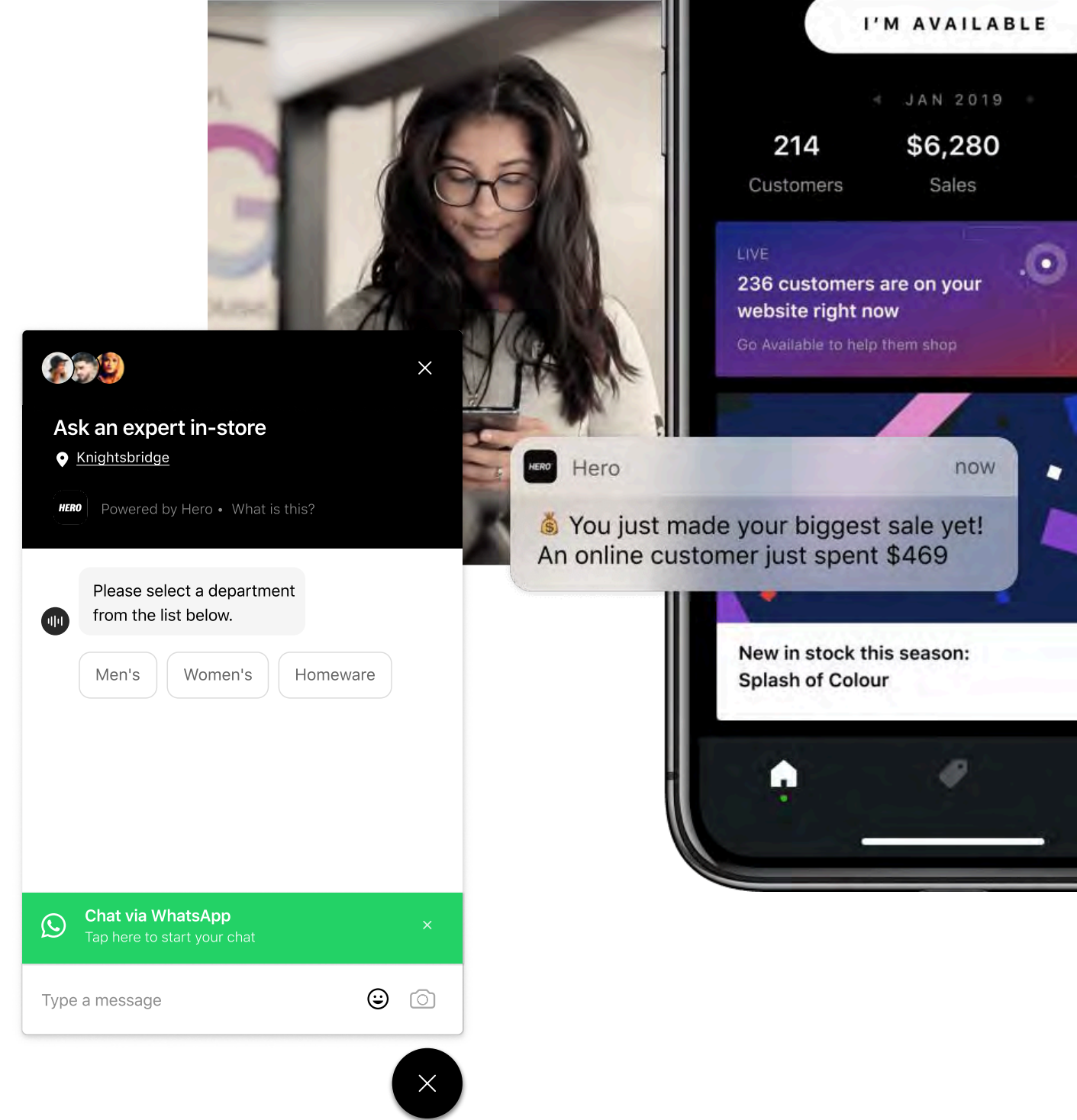
Entire project from research to delivery was 7 months.



HERO PLATFORM

Associate app & Web Chat

Hero brings the store experience online. Helping shoppers and associates to connect. The platform includes an online chat on the store website and an app for associates to manage their clients.



GOALS

Clienteling using WhatsApp

Shoppers can chat by text and video while on the website; the problem is when users leave the website. How can associates keep in touch? How can we upsell?

- increase sales
- attract in-store visits and returning customers
- bridge the gap between shoppers and associates



John Ewing WhatsApp

2 mins

2

Thanks for the idea of the shoes.

• Item purchased 2 days ago



Ella Wright

I would love to see the shoes...

+ Add Contact



Adam Smith

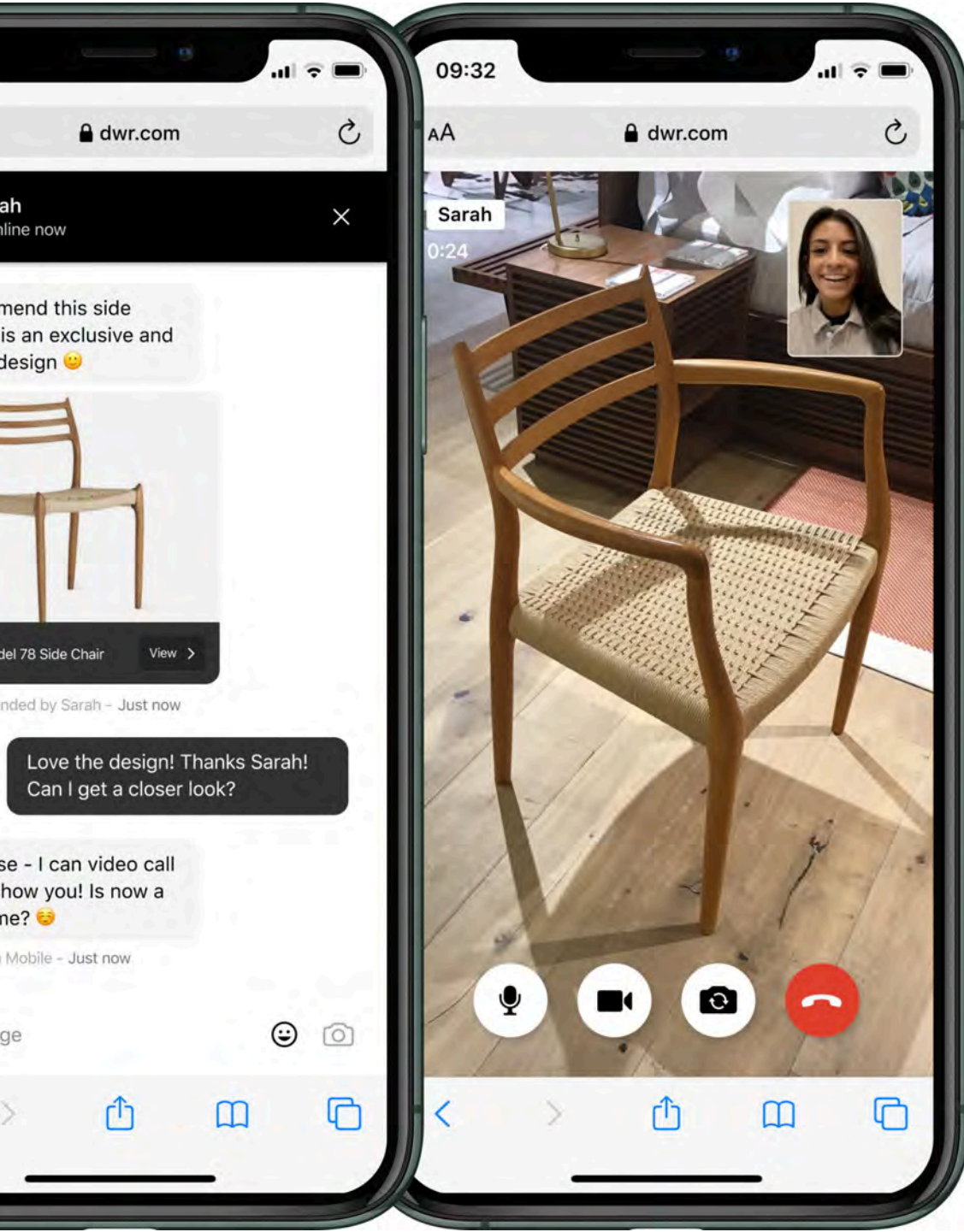
09:4

Waiting for Adam to accept invitation

Hey Ella 🙌 Just to let you know, the item you were looking for is back in stock. Would you like to...

1. Collect in-store
2. Purchase online

10:39 AM



THE PROBLEM

Shoppers want on demand advice

How to design a behaviour of shopping?

How to profit when stores are closed?

- the need to increase sales channels
- customers don't like webchats
- empower users to have a 1:1 with associates

CONSTRAINTS

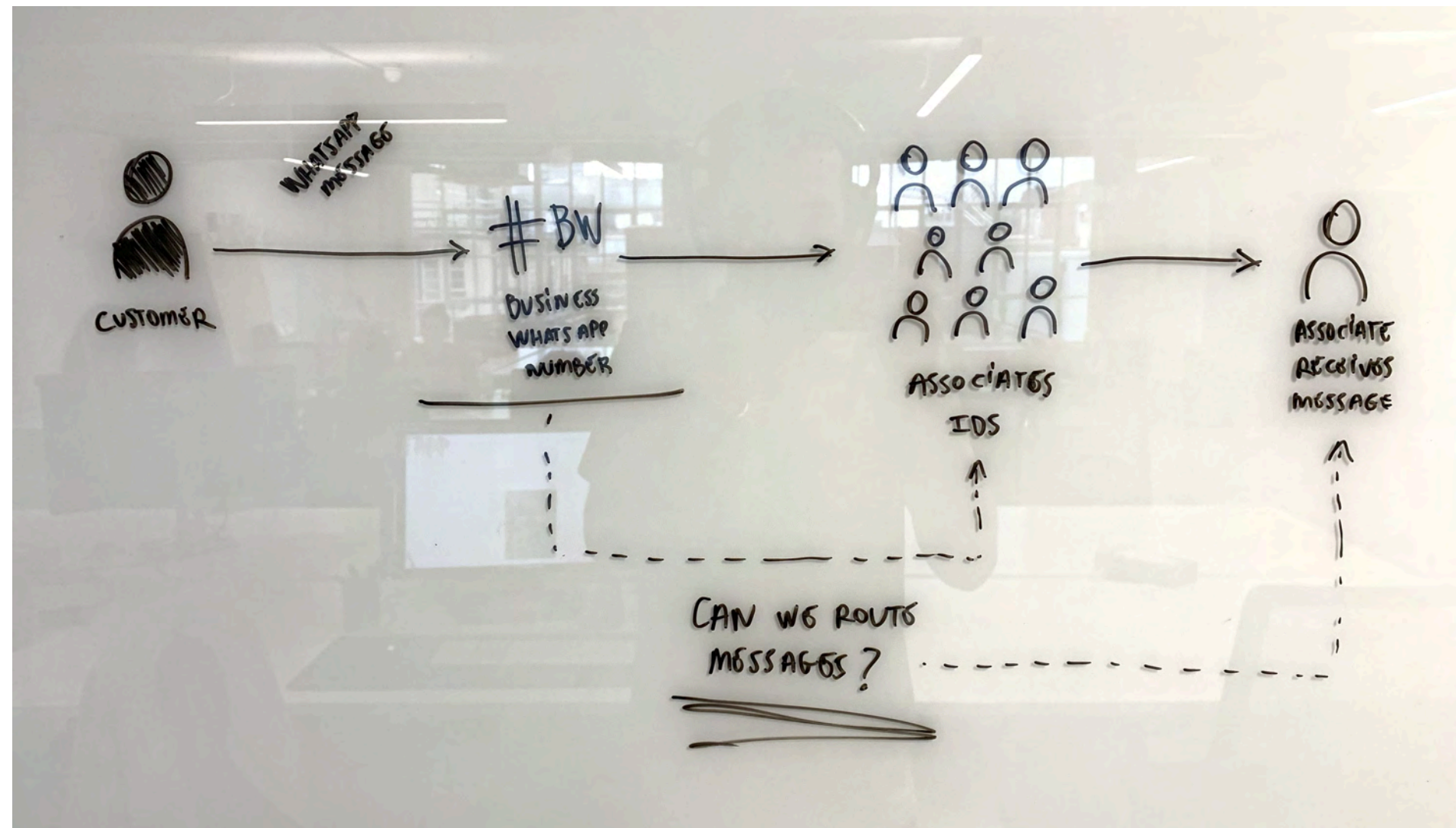
Compliance and 24 hour window

- each store have its compliance guideline
- WhatsApp Business 24 hours window
- one-time messages need to be approved
- users would see WhatsApp Business profile
- routing messages to the correct associate

- **Standard Messaging** - Businesses will have up to 24 hours to respond to a user. Messages sent within the 24 hour window may contain promotional content. We know people expect businesses to respond quickly, and businesses that respond to users in a timely manner achieve better outcomes. We highly encourage businesses to respond to people's messages as soon as possible.

- **Message Tags** - Enable businesses to send important and product updates to users outside the 24 hour Standard messaging window. Message tags support certain use cases. The message tags include the Agent tag (in Closed Beta) that allow businesses to manually send messages within a 7 day period. [Learn more here.](#)

- **One-time Notification** - Enable businesses to request a user to see a message after 24-hour messaging window have ended. [Learn more](#)



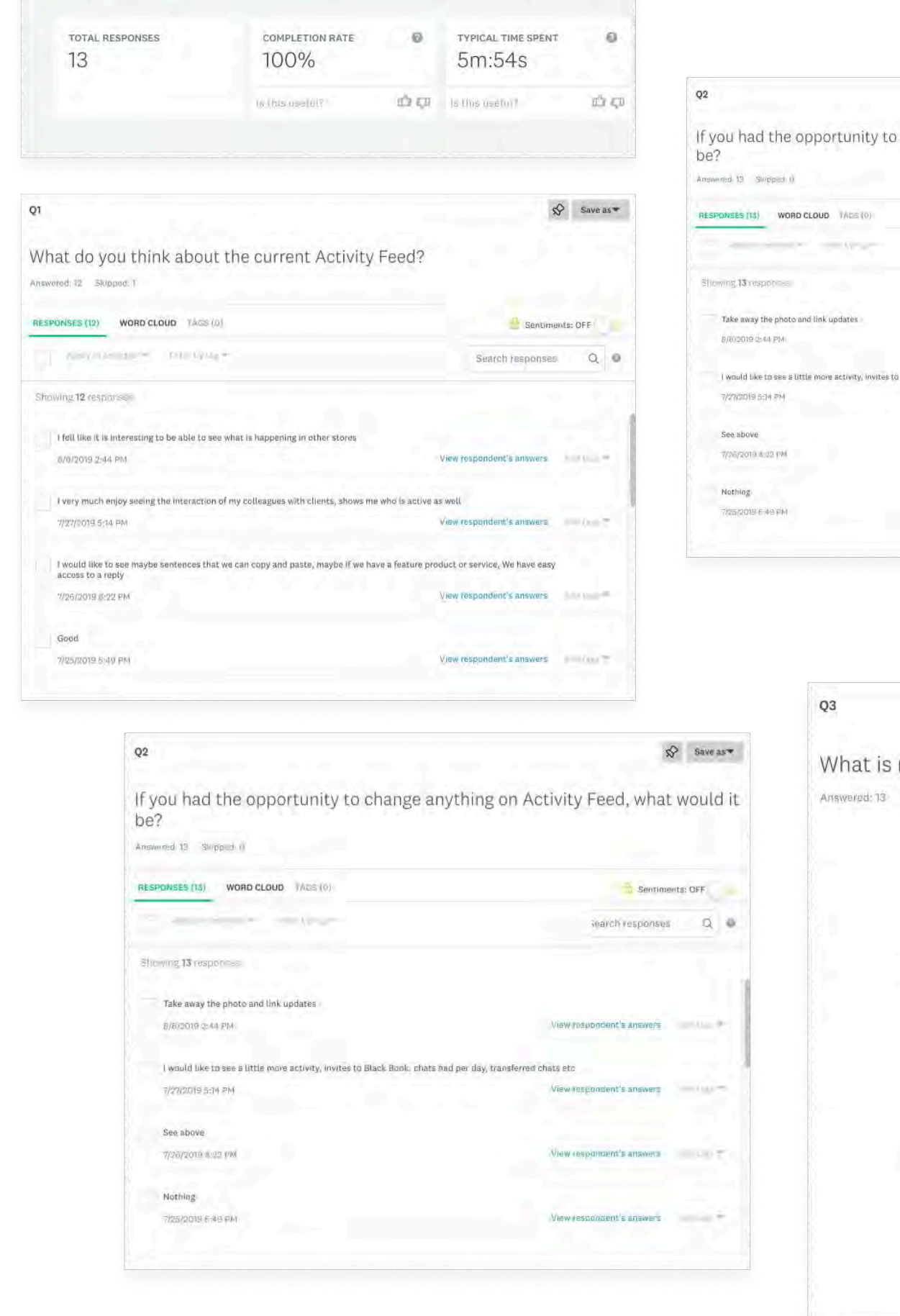
dev and design collaboration, found a way to route messages

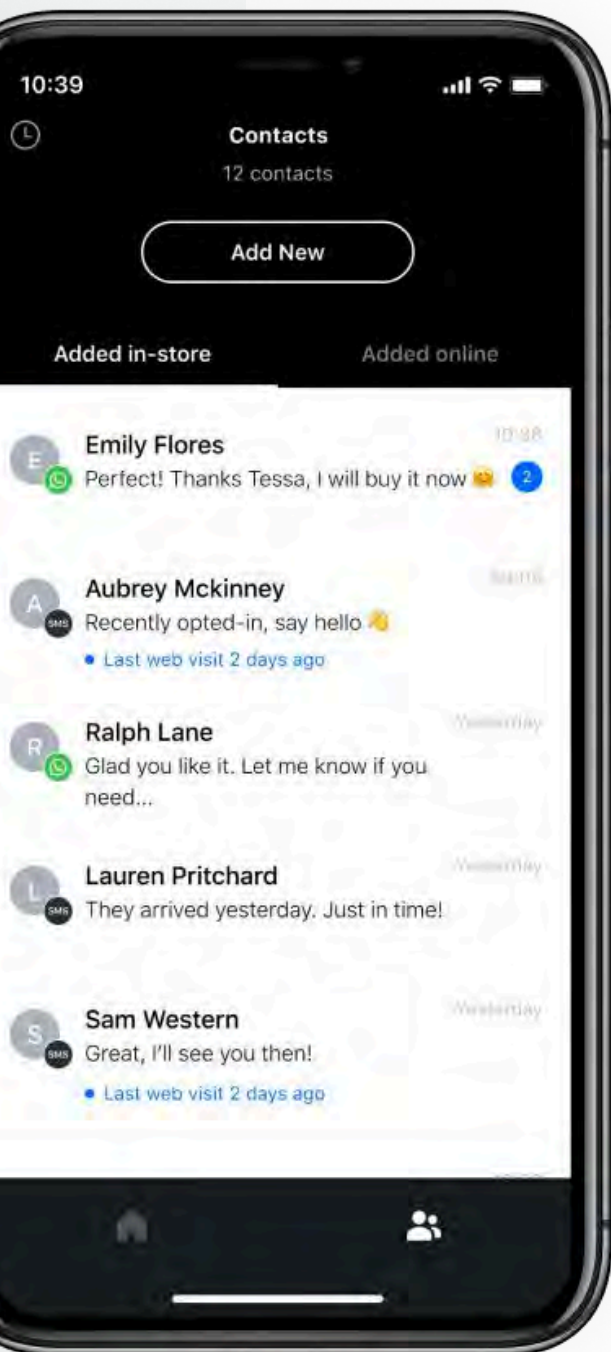
THE PROCESS

Research & Testing

To understand shoppers and associates, I ran surveys and interviews, gathering data at the beginning was essential to map the journey.

An MVP was launched to a smaller group of stores, challenging if all constrains were not blocking the experience.





Hey Ella 🙌 Tessa would like to invite you for an appointment in-store. Would you like to...

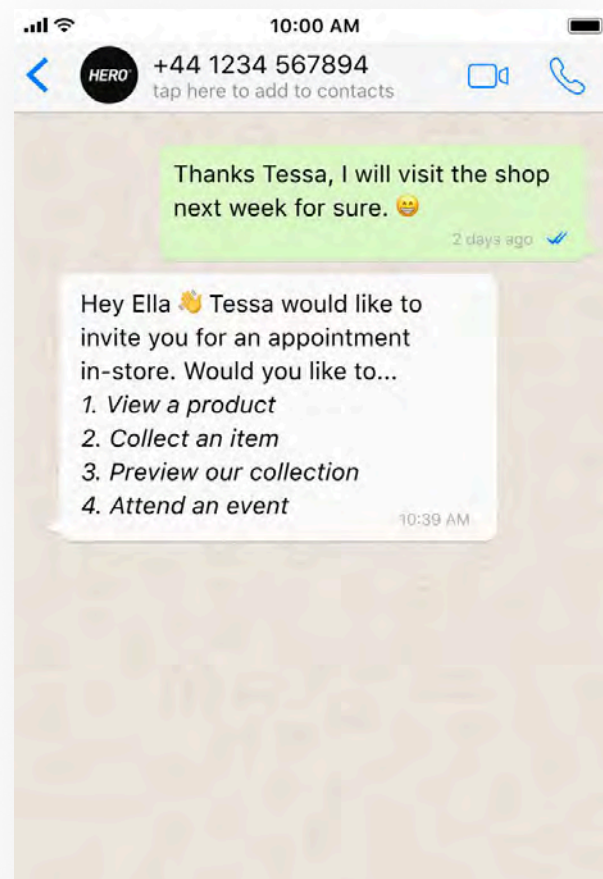
1. *View a product*
2. *Collect an item*
3. *Preview our collection*
4. *Attend an event*

10:39 AM

Hey Ella 🙌 Just to let you know, the item you were looking for is back in stock. Would you like to...

1. *Collect in-store*
2. *Purchase online*

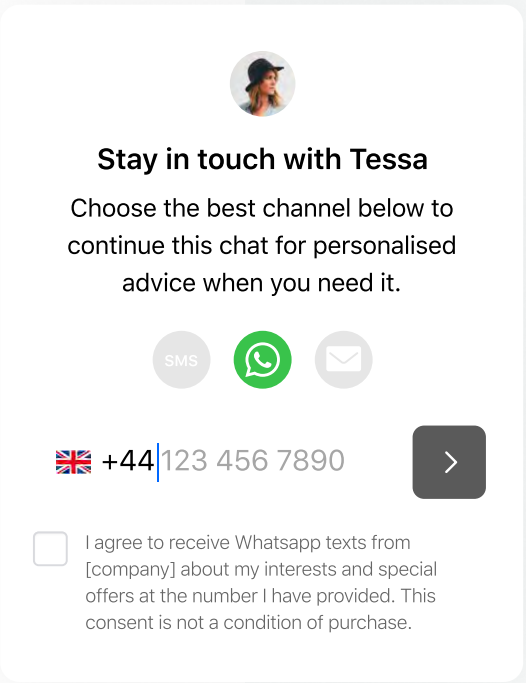
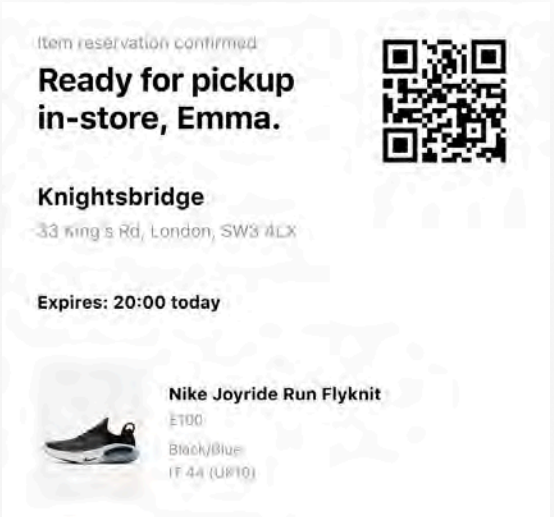
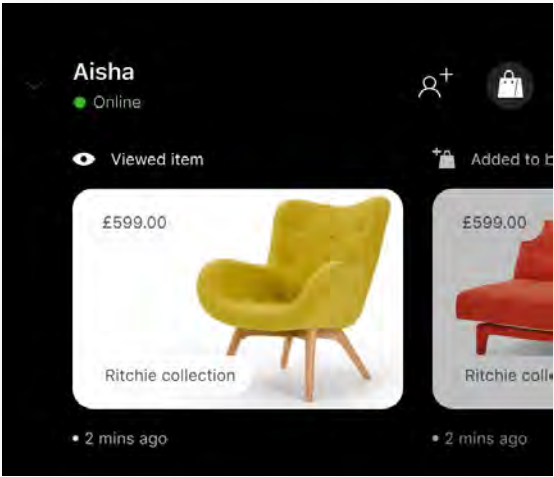
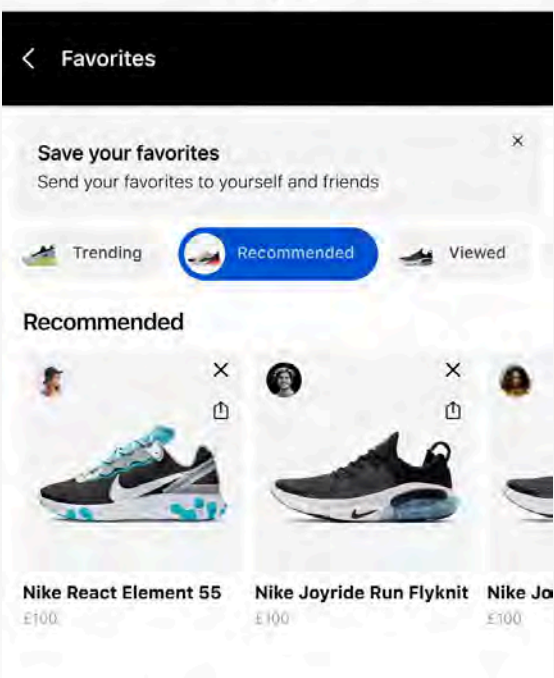
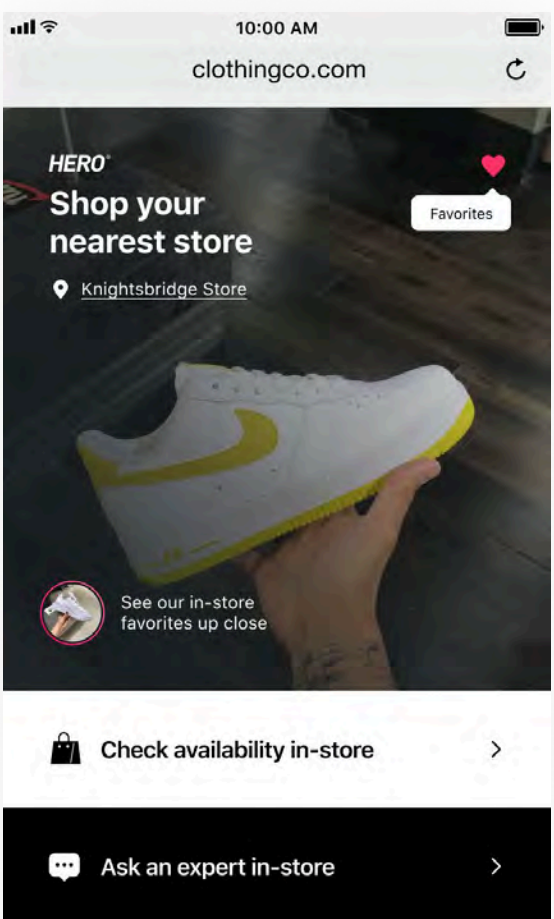
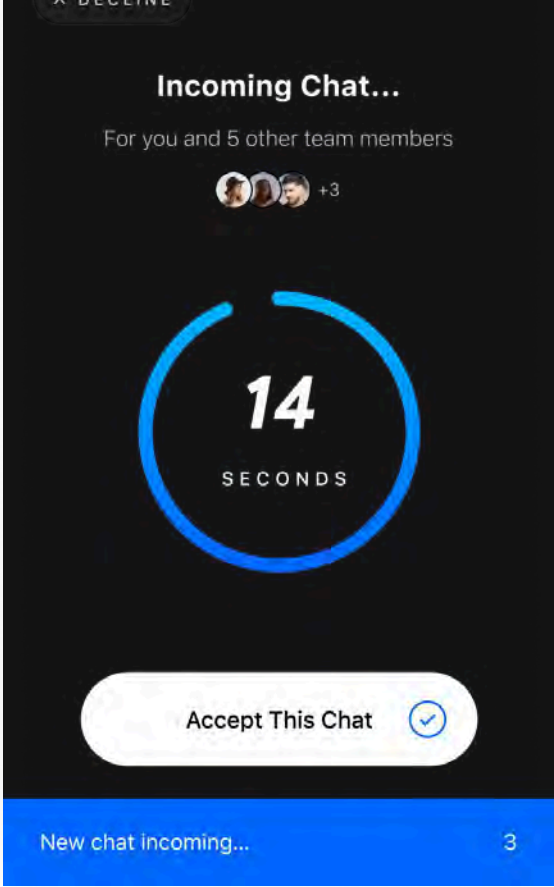
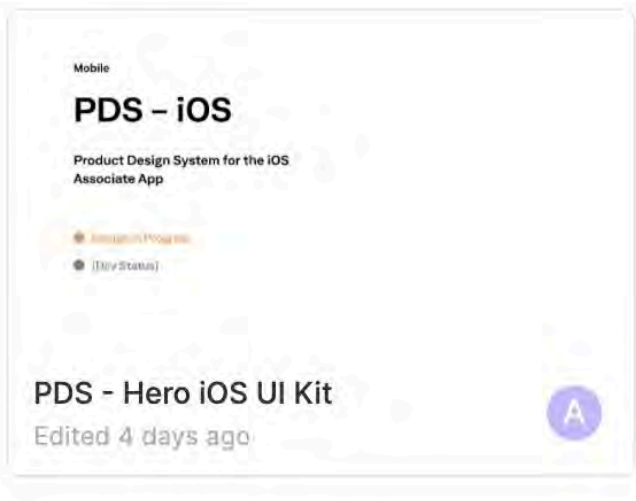
10:39 AM



SOLUTION

Out of stock and follow-up

Shoppers can use WhatsApp as the main chat platform and associates will reply using Hero app.



RESULTS

1 in 3

customers go in-store
after interacting online

+60%

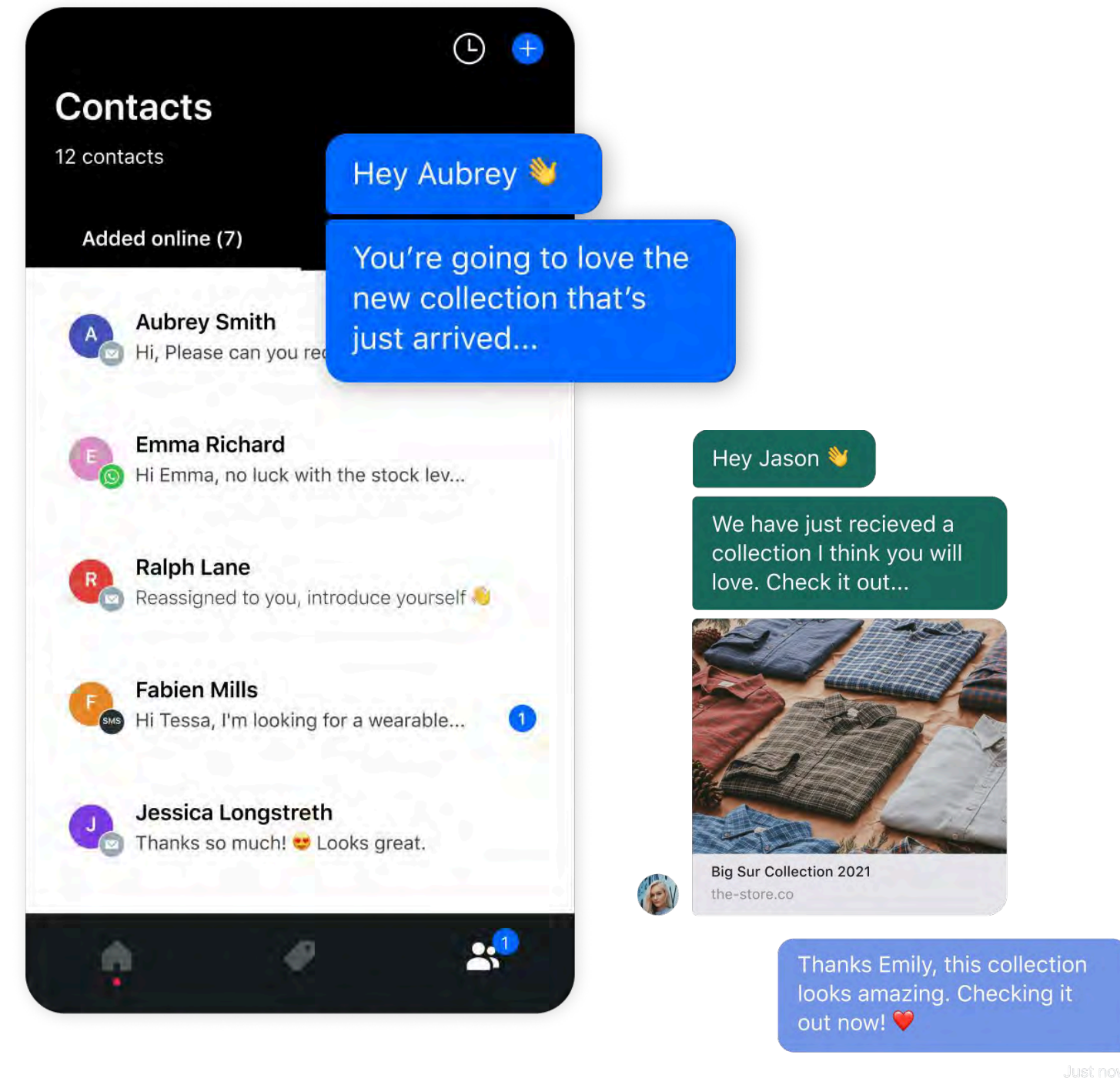
of customers using
WhatsApp to chat

+70%

amount spent on
purchases

LEARNINGS

Limitations make us more creative.



THANKS, NEXT STEP

Let's work together